Monday, June 2

- 15:00 17:00 PRE-REGISTRATION & KIT PICK-UP (Atlantic Foyer):
 - HARBOR's 5K Networking Run
 - HARBOR's 11th Golf Classic
 - HARBOR's 17th Aluminum Summit
- 18:00 22:00 VIP MEXICO PRIVATE DINNER (BY INVITATION ONLY)

*To inquire about an invitation, contact Anne Barailler at anne.barailler@askharbor.com

Tuesday, June 3

HARBOR'S 5K Networking Run (DuSable Harbor) — Sponsored by: ROYCE CORPORATION 7:00 - 10:30 *For pre-registered delegates.



7:00 - 15:00 HARBOR's 11th Golf Classic (The Glen Club)

*For pre-registered delegates.

Summit Registration (Atlantic Foyer) 10:00 - 17:00

Registration Drinks — Sponsored by: **©LME**



10:00 WALT Expo 2025 Opens (Atlantic Foyer)

10:00 Networking Lounges (Radisson Lobby & 221 Blu Lounge) — Sponsored by:



11:45 - 12:45 EXPAND YOUR TOOLBOX: HOW TO PROFIT FROM HARBOR'S INDUSTRY DATA & MARKET INTEL REPORTS (Pacific 1-2 Ballroom) *For pre-registered delegates.

> Jesus Villegas, HARBOR Aluminum, Lead Scrap Market Intelligence Juan Betancourt, HARBOR Aluminum, Lead Aluminum Value-Added Products Mike Otero, HARBOR Aluminum, Vice President Flat Rolled Products Gerardo Solorio, HARBOR Aluminum, Head LME & Aluminum Industry Analysis

HARBOR'S Executive Training Program



THE ALUMINUM INDUSTRY & THE NORTH AMERICAN MARKET (Pacific 1-2 Ballroom) *For pre-registered delegates.

- 13:00 The Aluminum Industry Supply Chain & Its Workings Mike Otero, HARBOR Aluminum, Vice President Flat Rolled Products
- 13:50 Understanding Aluminum Smelting Economics & Latest Cost Curve Intel Fabio Garcia, HARBOR Aluminum, Senior Raw Materials Analyst
- Networking Refreshment Break (Pacific Foyer) Sponsored by: PSW GROUP 14:40



14:45 Aluminum Pricing Structures & Their Determinants Patrick Keating, HARBOR Aluminum, European Scrap Analysis

The North American Aluminum Industry & Market Challenges Ahead 15:45 Juan Betancourt, HARBOR Aluminum, Lead Aluminum Value-Added Products



SCRAP MARKET, LME'S WORKINGS & ALUMINUM PRICE RISK MANAGEMENT (Pacific 3 Ballroom)

*For pre-registered delegates.

13:00 Aluminum Scrap Market: What it is, How it Works & Why it is Important Jesus Villegas, HARBOR Aluminum, Lead Scrap Market Intelligence

13:50 London Metal Exchange: How it Operates & Key Terminology
Gerardo Solorio, HARBOR Aluminum, Head LME & Aluminum Industry Analysis

14:40 Networking Refreshment Break (Pacific Foyer) — Sponsored by: PSWGROUP

14:45 Aluminum Price Risk Management I & II (Physical Trading & LME)
Tim Weiner, HARBOR Aluminum, Lead Pricing & Risk Management

16:45 - 18:45 Welcome Reception (3rd Floor, Outdoor Terrace) — Sponsored by



Tuesday, June 4

7:00 - 8:00 Networking Breakfast (Pacific Ballroom) — Sponsored by:



7:00 - 19:00 WALT Expo Exhibits (Atlantic Foyer)

Networking Lounges (Radisson Lobby & 221 Blu Lounge)— Sponsored by:



Start of SESSION 1: ALUMINUM INDUSTRY FUNDAMENTALS & OUTLOOK (ATLANTIC BALLROOM)

Summit Moderators: Jorge Vazquez, HARBOR Aluminum, Founder & Managing Director (Panel)
Andrew Caplan, TP Host LLC, Board of Directors (Panel)

8:00 THE TRUMP AGENDA & END OF THE HANGOVER: Aluminum's Market & LME Price Outlook 2025-2026

Jorge Vazquez, HARBOR Aluminum, Founder & Managing Director

9:00 TARIFFS & PREMIUM ADJUSTMENTS: MW Premium, Rotterdam Premium and MJP P1020 Aluminum Outlook 2025-2026

Jorge Vazquez, HARBOR Aluminum, Founder & Managing Director

9:35 SUSTAINABILITY INTERRUPTED? Emerging Obstacles & Latest On The Green Aluminum Race
Jesus Villegas, HARBOR Aluminum, Lead Scrap Market Intelligence

10:05 HOT MARKET TOPICS: Who Wins and Loses With Tariffs, Tight Scrap Spread Casualties, Products and Regions to Outperform, Russian Metal, New Supply Leaders

Matt Schicke, Rio Tinto, General Manager Aluminum Sales & Trading
Derek Prichett, Novelis, Senior VP Global Metals
Matt Aboud, Century Aluminum, Senior Vice President Strategy & Business Development
Hisham Alkooheji, ALBA, Chief Marketing Officer
Brian Hesse, PerenniAL, Chief Executive Officer
Rob Van Gils, Hammerer Aluminium Industries Group, Chief Executive Officer & Managing Partner

10:55 Live Poll



11:20 2025 AWARD - WORLD'S ALUMINUM EXECUTIVE OF THE YEAR (ATLANTIC BALLROOM)

HARBOR'S Gene Greenberg Award For World's Aluminum Executive of the Year

Award Judges:

Walid Al Attar, Dubal Holdings, Member of the Board Rich Markiewicz, HARBOR Aluminum, Senior Advisor Physical Trading Guy Riviere, Scepter, Vice President Jorge Vazquez, HARBOR Aluminum, Founder & Managing Director

SESSION 2: FIRESIDE CHAT (ATLANTIC BALLROOM)

Host: Jorge Vazquez, HARBOR Aluminum, Founder & Managing Director

11:35 IT'S HERE & IT'S REAL - Aluminum Dynamics Ramps Up First Greenfield U.S. Aluminum Rolling Mill in 40 Years On-stage Interview with Mark Millett, Steel Dynamics, Co-Founder, Chairman & CEO

12:15 - 13:39 Networking Lunch (Pacific Ballroom) — Sponsored by: RioTinto | MATALCO

SESSION 3: ALUMINUM FLAT ROLLED PRODUCTS (ATLANTIC BALLROOM)

Moderators: Jorge Vazquez, HARBOR Aluminum, Founder & Managing Director (Panel)

Mike Otero, HARBOR Aluminum, Vice President Flat Rolled Products (Panel)

13:40 TARIFFS, CHINA & ADI's EFFECT On Common Alloy Sheet, Finstock, Foil Markets and Price Outlook 2025-2026

Mike Otero, HARBOR Aluminum, Vice President Flat Rolled Products

- 14:20 OUTLOOK CHALLENGED Update On the Cansheet & Autosheet Demand Revolutions: Supply, Demand and Price Outlook 2025-2026

 Patrick Keating, HARBOR Aluminum, Flat Rolled Products Analyst
- 14:45 STRATEGIC PANEL: "IMPACT OF TARIFF WARS, U.S./MEX SUPPLY BOOM, END OF DEMAND HANGOVER & RETURN OF THE BULL" Discussion On Cansheet, Common Alloy, Autosheet & Foil Market Trends and Outlook

Einar Glomnes, Speira, Chief Executive Officer Buddy Stemple, Constellium Muscle Schoals, Chief Executive Officer Omar Al Balushi, Oman Rolling Aluminium Co., Chief Executive Officer Paige Parker, Rivian, Senior Purchasing Manager Scott Burda, Mandel Metals, Director Supply Victor Toscano, ARZYZ, Managing Director Flat Rolled Products Division



SESSION 4: U.S. TARIFFS - THE ALUMINUM WORLD AFTER (ATLANTIC BALLROOM)

Host: Jorge Vazquez, HARBOR Aluminum, Founder & Managing Director (Panel) Andrew Caplan, TP Host LLC, Board of Directors (Panel)

15:50 STRATEGIC DEBATE ON: TARIFFS & FAIR TRADE, EXEMPTIONS, CIRCUMVENTION, CARBON TAXES & NATIONAL SECURITY POLICY

Charles Johnson, Aluminum Association, President & Chief Executive Officer Eugenio Clariond, Mexico's Aluminum Association (IMEDAL), Chairman Paul Voss, European Aluminum Association, Chief Executive Officer Matt Aboud, American Primary Aluminum Association, Senior Vice President Strategy Jean Simard, Canadian Aluminum Association, President & Chief Executive Officer Jason Weber, Aluminum Extruders Council (AEC), Vice President of Operations

SESSION 5: EXCHANGE DEVELOPMENTS

Moderator: Tim Weiner, HARBOR Aluminum, Lead Pricing & Risk Management (Panel)

16:40 STRATEGIC PANEL: The Russian Factor, Trade Wars, Exchange Competition & Reform

Jin Hennig, CME Group, Managing Director & Global Head Georgina Hallett, London Metal Exchange, Chief Sustainability Officer

17:05 Networking Drinks (Atlantic Foyer) — Sponsored by: **CME Group**

Thursday, June 5

7:00 - 8:00 Networking Breakfast (Pacific Ballroom) — Sponsored by: PERENNIAL >>

7:00 - 12:00 WALT Expo Exhibits (Atlantic Foyer)

Networking Lounges (Radisson Lobby & 221 Blu Lounge) — Sponsored by:

MARZYZ*

SESSION 6: ALUMINUM MARKETS WITH UNIQUE TRENDS

8:00 The North American & European Aluminum Foundry and Wire & Cable Market Outlook 2025-2026

Juan Betancourt, HARBOR Aluminum, Lead Aluminum Value-Added Products

SESSION 7: ALUMINUM SCRAP, SECONDARY & RECYCLING OUTLOOK

Moderators: Jesus Villegas, HARBOR Aluminum, Lead Scrap Market Intelligence Patrick Keating, HARBOR Aluminum, European Scrap Analysis

- 8:40 THE TIGHT UPPER HAND: US Tariffs & North America's Alumium Scrap Market Outlook 2025-2026

 Jesus Villegas, HARBOR Aluminum, Lead Scrap Market Intelligence
- 9:20 FOLLOWING TRUMP'S LEAD: Europe's Aluminum Scrap Market Analysis & Outlook 2025-2026
 Patrick Keating, HARBOR Aluminum, European Scrap Analysis
- 9:40 STRATEGIC PANEL: Key Players Share their Views on Current Trends & Challenges In The North America and European Scrap and Secondary Markets

Beatriz Landa, Novelis, VP Metal Procurement & Recycling Joe Tomolo, Director Business Development, SIMS Alumisource Hans Bjerkaas, Hydro, Head of Sourcing & Sorting Global Joan Campmajo, Acin Reycling Metals, Chief Executive Officer Michel Bandel, Royce Corp., Vice President of Trading Iñigo Guinea, GHI Smart Furnaces, Chief Executive Officer

10:30 Live Poll

10:40

SESSION 8: ALUMINUM VALUE-ADDED PRODUCTS (ATLANTIC BALLROOM)

11:00 TARIFF INDUCED DEMAND RECOVERY AHEAD?: Extrusion & Billet Market Outlook In North America & Europe 2025-2026
 Juan Betancourt, HARBOR Aluminum, Lead Primary Value-Added Products
 11:35 LOCKING IN VALUE: LME Price Value Analysis, Hedging & Outlook 2025-2026
 Jorge Vazquez, HARBOR Aluminum, Founder & Managing Director
 12:05 End of Summit and WALT Expo 2025

*Agenda as of April 21, 2025 | *Subject to change without prior notice.